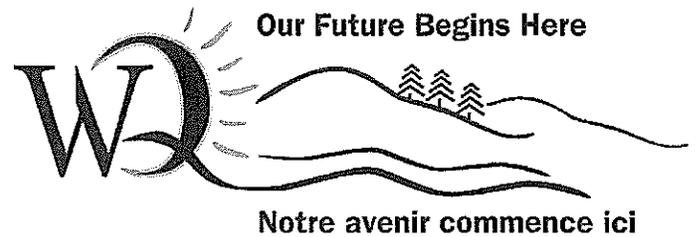


Sept 27 2016



WESTERN QUÉBEC  
SCHOOL BOARD

OPERATING, INVESTMENT  
AND DEBT SERVICE  
BUDGET

Revised Budget  
2016-2017

September 27, 2016  
Council of Commissioners



## BUDGET 2016-2017

### REVENUES

<i>MEES' Grants</i>			
Operational	S	49,329,720	
Supplementary	S	5,614,856	
Posteriori	S	4,039,561	
School Transportation	S	4,542,224	
Investment (capital)	S	5,907,555	
Debt Service	S	8,440,528	\$ 77,874,445
<i>School Fees</i>			
ECQ Funding	S	432,631	
School Fees	S	5,991,765	\$ 6,424,396
<i>School Taxes</i>			
School Taxation	S	17,506,941	
Negative Adjustment	S	(3,195,499)	
Grant in lieu of taxes	S	550,000	
Complementary taxes - previous years	S	455,000	\$ 15,316,442
<i>Tenant Lieu of Taxes</i>			
Tenant Lieu of Taxes	S	(1,863,927)	\$ (1,863,927)
<b>NET REVENUES</b>			<b>\$ 97,751,356</b>

### EXPENSES

Teaching /Complementary Services	S	44,136,294	
Schools Services/Programs	S	15,967,473	
Adult Education	S	3,813,558	
Central Administration	S	4,719,726	
Buildings and Equipment	S	6,404,985	
Transportation	S	7,910,153	
Capital	S	5,907,555	
Debt Services - Depreciation and Interest	S	8,891,611	
<i>Net Expenses</i>			\$ 97,751,355
<b>BALANCE</b>			<b>\$ 0</b>

# TEACHING AND COMPLEMENTARY SERVICES - ENVELOPE # 1

## REVENUES

<u>MEES' Grant</u>			<u>Balance</u>
Operational Grant	\$ 42,204,137		
Supplementary Grant	\$ 1,937,065		
Posteriori Grant	\$ 122,757	\$ 44,263,958	
<hr/>			
<u>School/Board Fees</u>			
Service Fees	\$ 170,450		
		\$ 170,450	\$ 44,434,408

## EXPENSES

<u>Teaching Staff</u>	2015-2016	2016-2017	
PRE-KINDERGARTEN	\$ 172,554	\$ 184,590	
HEAD START PROGRAM (K-4)	\$ 117,724	\$ 355,568	
TEACHERS' SALARY/BENEFITS	\$ 31,763,588	\$ 34,631,345	
SUPPLY COST	\$ 711,278	\$ 524,844	
SALARY INSURANCE COSTS	\$ 546,524	\$ 655,779	
PARENTAL LEAVE	\$ 272,924	\$ 293,264	
CSST	\$ 11,612	\$ 12,591	
OVERSIZE COMPENSATION	\$ 221,734	\$ 231,637	
HEAD TEACHERS/STAFF ASSISTANTS	\$ 29,745	\$ 32,028	
MONTEABLE DAYS (3)- CURRENT YEAR	n/a	\$ 510,983	
MONTEABLE DAYS - BANK	\$ 53,756	\$ 78,169	
VALUE-ADDED REMUNERATION	\$ 176,340	\$ 214,785	
MULTI-GRADE CLASSES	\$ 37,058	\$ 37,057	
PROFESSIONAL DEVELOPMENT(PIC)	\$ 119,459	\$ 125,910	
PD RELEASE TEACHERS	n/a	\$ 63,700	
NORTHERN ALLOWANCE PREMIUMS	\$ 82,128	\$ 85,514	
HOMESCHOOL - PROVISION	n/a	\$ 22,000	
HOME TUTORING SERVICES	\$ 21,200	\$ 31,200	
SUMMER SCHOOL PROGRAM	\$ 7,500	\$ 11,500	
	\$ 34,345,125	\$ 38,102,464	
<hr/>			
<u>Complementary Services</u>			
DRUG & ALCOHOL TECHNICIANS	\$ 138,538	\$ 137,589	
RESOURCE/ REMEDIAL TEACHERS	\$ 617,717	\$ 617,717	
INTEGRATION IN REGULAR CLASSES-15311	\$ 343,990	\$ 349,542	
SUPPORT IN INTEGRATION-15312	\$ 203,387	\$ 214,833	
SUPPORT BEHAVIOUR-15313	\$ 198,674	\$ 207,503	
INTEGRATION IN REGULAR CLASSES-15314	n/a	\$ 93,801	
SPECIAL EDUCATION TECHNICIANS	\$ 1,429,000	\$ 1,525,000	
ATTENDANTS TO THE HANDICAP	\$ 1,521,000	\$ 1,784,000	
MELS/MSSS AGREEMENTS	\$ 248,024	\$ 248,024	
SPEECH PATHOLOGY	\$ 174,225	\$ 175,106	
SPECIAL EDUCATION - IEP RESOURCES(30059/30322)	\$ 78,969	\$ 113,926	
SPECIAL EDUCATION CONSULTANTS (30364)	\$ 313,008	\$ 315,343	
PSYCHOLOGY SERVICES	\$ 211,070	\$ 251,447	
	\$ 5,658,505	\$ 6,033,831	
			\$ 44,136,294
<b>NET BALANCE</b>			<u>\$ 298,114</u>

**SCHOOLS AND PROGRAMS - ENVELOPE #3**

**REVENUES**

<i>MEES' Grant</i>				<i>Balance</i>
Operational		\$	3,243,277	
Supplementary Grant		\$	3,212,179	
Posteriori Grant		\$	2,299,304	\$ 8,754,760
<i>School Taxes</i>				
School Taxation		\$	3,476,263	
Negative Adjustment		\$	(783,439)	\$ 2,692,823
<i>School/Board Fees</i>				
ECQ Funding (PDIG, Service Accueil, etc.)		\$	336,503	
School Fees (F.N., Daycare, Sports, Cultural, and Social)		\$	5,277,315	\$ 5,613,818
<i>Tenant Lieu of Taxes</i>				
Tenant Lieu of Taxes		\$	(858,927)	\$ (858,927)
				\$ 16,202,475

**EXPENSES**

<i>Schools</i>	2015-2016	2016-2017	
PRINCIPALS & VICE-PRINCIPALS	\$ 2,750,120	\$ 2,873,436	
TRAVEL & PD PRINCIPALS	\$ 25,600	\$ 25,600	
SECRETARIES & TECHNICIANS (ADMIN)	\$ 1,668,096	\$ 1,712,632	
PD SECRETARIES & TECHNICIANS	\$ 12,345	\$ 19,380	
LAB TECHNICIANS	\$ 254,871	\$ 234,942	
PHOTOCOPYING	\$ 55,000	\$ 55,000	
SCHOOL BUDGETS	\$ 3,101,317	\$ 2,675,388	
GOVERNING BOARDS	\$ 6,932	\$ 6,932	
FUNDRAISING ACTIVITIES	\$ 331,695	\$ 379,000	
LIBRARY SERVICES	\$ 241,826	\$ 260,567	
INFORMATION TECHNOLOGY	\$ 487,686	\$ 580,380	\$ 8,823,257

**EXPENSES**

<i>Service, Programs, and PD</i>			
<b>CENTRALIZED SERVICES</b>			
BUS SUPERVISION	\$ 42,324	\$ 42,324	
SUPERVISION / TRANSPORTATION (90 MINUTES / WEEK)	\$ 35,000	\$ 54,857	
SCHOOL SUCCESS SUPPORT SERVICES	\$ 42,757	\$ 48,757	
DAY CARE SERVICES	\$ 2,570,000	\$ 3,202,000	
OUT OF PROVINCE SCHOOL FEES (ONTARIO)	\$ 628,000	\$ 279,904	
ASSESSMENT CURRICULUM	\$ 8,000	\$ 22,000	
NETWORKS	\$ 125,000	\$ 180,000	
TRAINING AND SUPPORT	\$ 252,000	\$ 358,500	
SPECIAL PROJECT- SCHOOL SUCCESS	\$ 18,900	\$ 18,900	
TEACHER'S ASSOCIATION	\$ 85,250	\$ 98,450	
RECIT INTEGRATION OF TECHNOLOGY	\$ 43,988	\$ 51,621	
<b>DECENTRALIZED SERVICES</b>			
GUIDANCE	\$ 356,483	\$ 365,542	
PDIG GRANTS	\$ 210,000	\$ 224,000	
EXTRA-CURRICULAR ACTIVITIES H.S.	\$ 117,020	\$ 46,489 ✓	
PEDAGOGICAL CONSULTANTS	\$ 220,201	\$ 298,355	
NEW HORIZONS NEW APPROACH SECONDARY (8)	\$ 131,842	\$ 125,531	
NEW HORIZONS NEW APPROACH ELEMENTARY (10)	\$ 96,900	\$ 73,194	
COMMUNITY SPIRITUAL ANIMATION	\$ 32,000	\$ 46,000 ✓	
MILK PROGRAM	\$ 38,700	\$ 38,700	
FIRST NATION GRANT	\$ 376,680	\$ 447,700	
VIOLENCE PREVENTION PROGRAM	\$ 46,787	\$ 44,535 ✓	
GUIDED SUPPORT SECONDARY	n/a	\$ 91,095	
EARLY LITERACY PRIMARY	n/a	\$ 262,941	
FRÉQUENTATION ET RÉUSSITE FP	\$ 7,501	\$ 10,329	
ACTIVITÉ EXPLORATION FG	\$ 1,737	\$ 1,110	
NUTRITION PROGRAM (Pierre Elliott Trudeau)	\$ 5,721	\$ 2,907	
HEALTHY EATING INITIATIVES	\$ 22,221	\$ 22,221	
POP MATERIALS	\$ 5,903	\$ 6,349 ✓	
READING INITIATIVES	\$ 64,963	\$ 65,795	
RURAL SCHOOLS (7)	\$ 171,500	\$ 184,000	
VITALITY SCHOOL	n/a	\$ 103,950	
SERVICE ACCUEIL	\$ 93,000	\$ 93,603	
WELL AWARENESS (PHYSICAL ACTIVITIES)	\$ 20,401	\$ 26,401	
HOMEWORK ASSISTANCE PROGRAM	\$ 167,131	\$ 169,456	
CULTURAL PROGRAM	\$ 34,600	\$ 36,700	\$ 7,144,216
<b>NET BALANCE</b>			\$ 15,967,473
			\$ 235,002

**CENTRAL ADMINISTRATION - ENVELOPE # 4**

**REVENUES**

<u>MEES' Grant</u>		<u>Balance</u>
Operational	\$ 1,857,735	
Supplementary Grant	\$ 27,064	
Posteriori Grant	\$ -	\$ 1,884,799
<u>School Taxes</u>		
School Taxation	\$ 2,977,593	
Negative Adjustment	\$ (671,055)	
Complementary taxes previous years	\$ 455,000	
Grant in lieu of taxes	\$ 550,000	\$ 3,311,538
<u>School/Board Fees</u>		
ECQ Funding	\$ 96,128	
Board Fees	\$ 244,000	\$ 340,128
<u>Tenant Lieu of Taxes</u>		
Grant in lieu of taxes	\$ (1,005,000)	\$ (1,005,000) \$ 4,531,464

**EXPENSES**

<u>Committees</u>	2015-2016	206-2017	
COMMISSIONER' SALARIES <i>/Benefits</i>	\$ 152,609	\$ 152,609	
COMMISSIONERS' TRAVEL AND PD	\$ 15,000	\$ 15,000	
ELECTIONS 2014	\$ -	\$ -	
STUDENT PROTECTOR	\$ 15,000	\$ 16,000	
GOVERNING BOARDS	N/A	N/A	
PARENT COMMITTEES	\$ 2,800	\$ 2,800	
S.E.A.C.	\$ 1,000	\$ 1,000	
Q.E.S.B.A.	\$ 58,450	\$ 57,948	
<u>Administratives Services</u>			
GENERAL DIRECTORATE	\$ 291,511	\$ 364,173	
SECRETARY GENERAL	\$ 147,824	\$ 157,675	✓
ARCHIVES/ RECORDS MANAGEMENT	\$ 92,400	\$ 92,948	✓
EDUCATIONAL ADMINISTRATION	\$ 494,233	\$ 557,869	
COMPLEMENTARY SERVICES	\$ 178,852	\$ 179,397	
FINANCE DEPARTMENT (taxation)	\$ 648,507	\$ 629,284	
HR DEPARTMENT (personnel)	\$ 428,599	\$ 459,129	
BUILDING DEPARTMENT	\$ 361,730	\$ 435,878	
TRANSPORTATION DEPARTMENT	\$ 157,669	\$ 196,551	
IT/COMMUNICATION DEPARTMENT	\$ 145,844	\$ 151,656	
TRAVEL CENTRAL ADMINISTRATION	\$ 70,500	\$ 75,500	
<u>Corporate Services</u>			
JUDICIAL REPORTS	\$ 9,765	\$ 14,000	
MEDICAL EXPERTISE	\$ 20,000	\$ 23,000	
DATA PROCESSING (SOFTWARE)	\$ 344,557	\$ 378,000	
FIBER/VIDEOCONFERENCING	\$ 74,000	\$ 70,000	
TELECOMMUNICATIONS	\$ 300,000	\$ 305,010	
POSTAGE	\$ 80,000	\$ 90,000	
CORPORATE SERVICES (Legal, Audit, Insurance)	\$ 251,000	\$ 270,500	✓
ADVERTISEMENT/ LEGAL NOTICES	\$ 22,000	\$ 23,800	✓
	\$ 4,363,850	\$ 4,719,726	
<b>NET BALANCE</b>			\$ 4,719,726 \$ (188,262)

**BUILDINGS - MAINTENANCE & EQUIPMENT BUDGET - ENVELOPE # 5**

**REVENUES**

<u>MEES' Grant</u>			<u>Balance</u>
Operational	\$	353,162	
Supplementary Grant	\$	398,548	
Posteriori Grant	\$	-	\$ 751,710
<u>School Taxes</u>			
School Taxation	\$	6,876,821	
Negative Adjustment	\$	(1,549,817)	\$ 5,327,004
<u>School Fees</u>			
Board/School Fees	\$	300,000	\$ 300,000
			\$ 6,378,714

**EXPENSES**

		2014-2015	\$ 1	2016-2017	
<u>Central Services</u>					
<b>MAINTENANCE ON MOVABLES(EQUIPMENT)</b>					
VEHICLES - MAINTENANCE AND SUPPLIES	\$	25,000		\$ 27,000	
SERVICE AND CONTRACTS	\$	26,000		\$ 29,000	
	\$	51,000		\$ 56,000	
<b>MAINTENANCE ON IMMOVABLES (BUILDINGS)</b>					
MAINTENANCE CREW (SALARIES AND BENEFITS)	\$	437,113		\$ 446,196	
TRAVEL	\$	10,000		\$ 10,000	
MATERIALS AND SUPPLIES	\$	310,000		\$ 315,208	
CONTRACTS	\$	765,000		\$ 777,852	
BUILDING/ENERGY STUDIES	\$	-		\$ -	
	\$	1,522,113		\$ 1,549,256	
<b>CARETAKING ON IMMOVABLES (BUILDINGS)</b>					
JANITORIAL - EMPLOYEES	\$	1,854,823		\$ 1,979,708	
JANITORIAL - CONTRACTS	\$	1,019,200		\$ 815,473	
JANITORIAL - TRAVEL	\$	12,000		\$ 10,000	
JANITORIAL SUPPLIES	\$	152,000		\$ 155,000	
WASTE /GARBAGE/RECYCLING	\$	115,600		\$ 123,548	
		53,153,623		\$ 3,083,729	
ENERGY (NATURAL GAZ, OIL, & ELECTRICITY)	\$	1,825,000		\$ 1,825,000	
BUILDING RENTALS	\$	191,500		\$ 206,000	
BUILDING SECURITY	\$	60,000		\$ 70,000	
	\$	6,803,236		\$ 6,789,985	
GST/PST REBATE	\$	(385,000)		\$ (385,000)	\$ 6,404,985
<b>NET BALANCE</b>					<u>\$ (26,271)</u>

## TRANSPORTATION BUDGET - ENVELOPE # 6

### REVENUES

<u>MEESR's Grant</u>		<u>Balance</u>
Operational	\$ 4,542,224	
Supplementary Grant	\$ 40,000	
Posteriori Grant	\$ -	\$ 4,582,224
<u>School Taxes</u>		
School Taxation	\$ 3,327,929	
Negative Adjustment	\$ -	\$ 3,327,929
<u>School Fees</u>		
Board/School Fees	\$ -	\$ 7,910,153

### EXPENSES

<u>Centralized Budget</u>		
Transportation Contract - Buses	\$ 6,972,106	
Transportation Contract - Berlines	\$ 252,000	
Mesure 30760	\$ 87,778	
Other boards (Days out of calendar)	\$ 28,500	
Taxes	\$ 1,099,223	
Rebate Taxes (gst-pst)	-\$ 593,709	
Transportation (non taxable)	\$ 30,000	
S.T.O.	\$ 1,000	
Parent Allocations (non taxable)	\$ 33,255	
		\$ 7,910,153

### NET BALANCE

\$ -

## ADULT EDUCATION BUDGET - ENVELOPE # 2

### REVENUES

<i>MEESE Grant</i>			Balance
Operational	\$	1,671,410	
Supplementary Grant	\$	-	
Posteriori Grant	\$	1,485,000	\$ 3,156,410
<i>School Taxes</i>			
School Taxation	\$	848,336	
Negative Adjustment	\$	(191,188)	\$ 657,148
<i>School/Board Fees</i>			
ECQ Funding	\$	-	
School Fees	\$	-	
Goods/Services - Others	\$	-	\$ 3,813,558

### EXPENSES

<i>Adult Education</i>			
Salaries	\$	3,064,391	
Benefits	\$	383,045	
Travel	\$	52,000	
Materials	\$	209,122	
Service Fees/Contracts	\$	105,000	\$ 3,813,558
<b>NET BALANCE</b>			<b>\$ (0)</b>

## CAPITAL BUDGET - ENVELOPE # 7

### REVENUES

	<u>Balance</u>
<i>MEES' Grant</i>	
Capital	\$ 5,907,555

### EXPENSES

	2015-2016	2016-2017
<i>Decentralized Budget</i>		
F.T.E. - Youth Sector	\$ 258,204	\$ 266,372
F.T.E. - Adult/Voc Sectors	\$ 145,952	\$ 113,784
F.T.E. - Daycare	\$ 32,472	\$ 32,902
NTIC	\$ 497,023	\$ 396,589
White Boards	\$ -	\$ -
Computer purchase - Laptops	\$ -	\$ -
Numeric Resources	\$ 126,329	\$ -
F.T.E. Complementary Services	\$ 83,656	\$ 86,406
Sub-Total	\$ 1,143,636	\$ 896,053
<i>Centralized Budget</i>		
F.T.E. - Board office	\$ 65,277	\$ 65,277
Corporate Technology	\$ 83,637	\$ 83,637
Capital Transformation	\$ 390,992	\$ 393,562
Capital Renovations	\$ 586,487	\$ 590,343
Additional MB/RD mesures	n/a	\$ 1,600,133
Maintien des actifs	\$ 1,983,759	\$ 1,769,057
Resorption du Deficit	\$ 565,781	\$ 363,065
Accessibility to Handicaps	\$ 146,428	\$ 146,428
Sub-Total	\$ 3,822,361	\$ 5,011,502

### NET BALANCE

\$ -

## DEBT SERVICE / DEPRECIATION ENVELOPE # 8

### REVENUES

<u>MEES' Grant</u>				<u>Balance</u>
Debt Services on Long Term Loan - Billets	\$	1,782,920		
Interest on Long Term Loan	\$	2,079,683		
Interest on Short Term Loan	\$	187,050		
Mesure d'optimisation	\$	132,500		
Depreciation - Funded by MEESR	\$	4,149,777		
Depreciation - Accumulated Surplus	\$	91,098		
Revenu Rapporte	\$	150,000	<u>\$ 8,573,028</u>	\$ 8,573,028

### EXPENSES

<u>Central Services</u>			
Capital Reimbursement Loans	\$	1,782,920	\$ 1,782,920
Interest on Long Term Loan	\$	2,079,683	
Interest on Short Term Loan	\$	187,050	\$ 2,266,733
Mesure d'optimisation	\$	132,500	<u>\$ 132,500</u>

### DEPRECIATION

#### *Buildings and Improvements (35, 40 and 50 years)*

Land Improvement	\$	202,109		
Buildings - Prior 1998	\$	1,362,564		
Buildings - 1998-2017	\$	543,370		
Building Renovations/Transformation	\$	1,085,182		
<i>Equipment</i>				
FTE	\$	210,385		
Library and documents (10 years)	\$	66,795		
Vehicle/Trailer	\$	38,063		
Textbooks ( 5 years)	\$	24,733		
Specialized Equipment (Education)	\$	86,299		
Multimedia/Technology	\$	881,080		
Other Equipment	\$	57,289		
Development ( 5 years)	\$	3,331		
Fiber Network ( 20 years)	\$	148,238	<u>\$ 4,709,458</u>	<u>\$ 8,891,611</u>

**Balance**

\$ (318,583)

