



**WESTERN QUÉBEC  
SCHOOL BOARD  
BUDGET 2021-2022**

**Operating, Investment and Debt Services  
June 22<sup>nd</sup>, 2021**

**BUDGET 2021-2022**

## WESTERN QUEBEC SCHOOL BOARD 2021-2022

### BUDGET 2021-2022

<b>Revenues</b>	<b>\$</b>	<b>108,361,746</b>
Operational Grants	\$	52,753,474
Supplementary Grants	\$	25,411,814
Taxation net of MEES negative adjustments	\$	19,284,057
Canada-Québec Agreements	\$	426,000
User Fees	\$	1,582,667
Other Participants (Fundraisers/Rentals, etc.)	\$	494,450
Long Term Debt and Depreciation	\$	8,409,284
<i>Note: Capital Allotment totals \$12 951 820</i>		
<b>Expenses</b>	<b>\$</b>	<b>109,539,623</b>
Teaching and Complementary Services	\$	53,790,795
Adult Education and Vocational Training Services	\$	5,101,565
Support to Teaching and School Environment	\$	20,180,595
Central Administrative Services	\$	5,493,785
Buildings and Equipment Maintenance	\$	6,970,404
School Transportation	\$	9,149,419
Long Term Debt and Depreciation	\$	8,853,060
<b>Total Budget Result 2021-2022</b>	<b>\$</b>	<b>(1,177,878)</b>

## TEACHING AND COMPLEMENTARY SERVICES

### REVENUES

Sources: MEES base and grants, Ca-Que, Fees, Other	2021-2022	
	Teaching	Complementary Services
MES <sup>S</sup> Operational Grant Base	\$ 39,294,385	
MES <sup>S</sup> Supplementary Grant (Adaptive)	\$ 4,756,717	\$ 7,432,675
	\$ 1,462,846	
MES <sup>S</sup> Supplementary Grant (Supporting and Small Regions)	\$ 371,488	
MES <sup>S</sup> Supporting Educational in Base	\$ 322,683	
Other <sup>S</sup> Service Fees and Participants	\$ -	\$ -
<b>Surplus</b>	<b>\$ 150,000</b>	<b>\$ 53,640,795</b>

### EXPENSES

Teaching Staff	2020-2021	2021-2022	
PRE-KINDERGARTEN (part time)	\$ -	\$ -	
PRE-KINDERGARTEN (full time)	\$ 1,643,804	\$ 1,568,912	
TEACHERS' SALARY/BENEFITS (Incl Rural School & 44)	\$ 39,474,598	\$ 39,832,831	
AJOUT D'ENSEIGNANTS-SPÉCIALISTES AU PRÉSCOLAIRE <sup>P</sup>	\$ 91,708	\$ 89,424	
RESOURCE/REMEDIAL TEACHERS <sup>P</sup>	\$ 831,085	\$ 821,954	
SUPPLY COST (sick and parental)	\$ 1,046,451	\$ 1,018,961	
SALARY INSURANCE COSTS	\$ 930,985	\$ 769,649	
OVERSIZE COMPENSATION	\$ 250,000	\$ 250,000	
DISTANCE ALLOC/STAFF ASSISTANTS/CSST	\$ 130,009	\$ 128,716	
MONEABLE DAYS-3 (+prv yrs)	\$ 562,444	\$ 564,088	
VALUE-ADDED REMUNERATION	\$ 226,998	\$ 227,338	
MULTI-GRADE CLASSES <sup>E</sup>	\$ 36,000	\$ 36,000	
PROFESSIONAL DEVELOPMENT(PIC)	\$ 134,360	\$ 124,882	
HOMESCHOOL	\$ 104,904	\$ 352,352	
HOME TUTORING SERVICES	\$ 42,560	\$ 43,012	
PROVISION - BANK OF DAYS (Sick, vacation, other benefits)	\$ 162,407	\$ 150,000	
OUT OF PROVINCE TUTIONS <sup>E</sup>	\$ 380,000	\$ 380,000	
	\$ 46,048,314	\$ 46,358,120	
<b>Complementary Services</b>			
DRUG & ALCOHOL TECHNICIANS	\$ 147,003	\$ 150,476	
INTEGRATION IN REGULAR CLASSES (15311)	\$ 391,737	\$ 397,561	
SUPPORT IN INTEGRATION (15371)	\$ 227,049	\$ 227,390	
SUPPORT FOR CLASS(Incl Composition FSE, APEQ)	\$ 1,062,615	\$ 1,067,992	
INTEGRATION IN REGULAR CLASSES (15312)	\$ 99,420	\$ 97,872	
SPECIAL EDUCATION AIDES/TECHNICIANS <sup>P</sup>	\$ 4,399,649	\$ 4,229,904	
MEES/MSSS AGREEMENTS	\$ -	\$ -	
PROFESSIONAL AND TECHNICAL SERVICES (Speech, Psychology, Autism Specialists)	\$ 547,516	\$ 656,789	
SPECIAL EDUCATION - IEP RESOURCES (15320/15374)	\$ 117,036	\$ 115,989	
SPECIAL EDUCATION SERVICES (Consultant/Technicians)	\$ 475,686	\$ 488,703	
	\$ 7,467,712	\$ 7,432,675	
GST/PST REBATE	\$ -	\$ -	\$ 53,790,795
<b>NET BALANCE</b>			<b>\$ (150,000)</b>

Presentation change = <sup>P</sup>

Estimated amount = <sup>E</sup>

## Adult Education and Vocational Training Services

### REVENUES

MEES' Grant	2021-2022		
Operational	\$ 3,364,725		
Targeted Grant (Support, Special Needs, Small Regions)	\$ 829,112	\$ 4,193,837	
School Taxation	\$ 882,203	\$ 882,203	
School Fees	\$ 25,525		
Others Participants	\$ -	\$ 25,525	\$ 5,101,565
Surplus	\$ -		

### EXPENSES

Adult Education and Vocational Training Services	2020-2021	0	
SALARIES	\$ 3,898,297	\$ 3,034,634	
BENEFITS	\$ 439,000	\$ 882,203	
TRAVEL	\$ 66,277	\$ 23,500	
MATERIALS	\$ 188,234	\$ 153,650	
SERVICE FEES/CONTRACTS	\$ 252,714	\$ 178,466	\$ 4,272,453
SUPPORTING GRANT (Mesure d'appui)			
MAINTAINING WORKER'S COMPETENCES	\$ 25,545	\$ 75,584	
FP ENGAGEMENT AND SUCCESS	\$ 15,219	\$ 9,703	
FGA EXPLORATION/EXPLORING VOCATIONAL PROGRAMS	\$ 1,283	\$ 1,285	
SUPPORTING TRANSITION TO FP	\$ 50,495	\$ 50,571	
<sup>N</sup> Supporting accompany	\$ -	\$ 28,318	
ACCROCHE-TOI EN FGA	\$ 129,930	\$ 177,945	
ACCROCHE TOI EN FP	\$ 131,157	\$ 207,200	
<sup>N</sup> Strategic partnership - stay in school	\$ -	\$ 215,575	
LEADERSHIP IN NUMERIC PEDAGOGIE	\$ 1,868	\$ 2,111	
SUPPORT SERVICES TO COMPANIES	\$ 9,653	\$ 60,820	\$ 829,112
GST/PST REBATE	\$ -	\$ -	\$ 5,101,565
NET BALANCE			\$ (0)

## SUPPORT TO TEACHING AND LEARNING: SCHOOLS/SERVICES/PROGRAMS

### REVENUES

MEES, School Taxes, Fees, Other Participant	2021-2022	
<sup>MEES</sup> Operational Grant Base	\$ 438,400	
<sup>MEES</sup> Supplementary Grant (Adaptive)	\$ 1,005,658	
<sup>MEES</sup> Supporting Educational in Base	\$ 2,830,155	
<sup>MEES</sup> Supplementary Grant (Supporting and Small Regions)	\$ 8,536,851	
<sup>MEES</sup> Supporting Educational in Base	\$ 272,905	
<sup>MEES</sup> Operational Grant (Daycare)	\$ 681,596	\$ 13,765,566
School Taxation	\$ 4,371,005	\$ 4,371,005
ECQ Funding (CLC, Service Accueil, etc.)	\$ 250,000	
School Fees (Materials, Daycare, Sports, Cultural, and Social)	\$ 1,427,125	
Users Fees	\$ 224,475	
Other participants	\$ 98,450	\$ 2,000,050
		<u>\$ 20,136,621</u>
Surplus		\$ 43,974

### EXPENSES

Schools Support	2020-2021	0
SENIOR ADMINISTRATION 30% Poltimore; SH and GG VPs	\$ 3,137,254	\$ 3,162,216
TRAVEL & PD PRINCIPALS	\$ 99,200	\$ 99,200
SECRETARIES & TECHNICIANS(ADMIN)	\$ 1,789,553	\$ 1,836,318
TRAINING PROFESSIONALS AND SUPPORT STAFF (PIC)	\$ 50,266	\$ 42,420
LAB - TECHNICIANS	\$ 241,045	\$ 216,546
SCHOOL BUDGETS	\$ 1,828,813	\$ 1,747,558
GOVERNING BOARDS	\$ 6,829	\$ 6,903
FUNDRAISING ACTIVITIES AND SCHOOL RENTALS	\$ 125,000	\$ 125,000
LIBRARY SERVICES (includes book grant)	\$ 360,140	\$ 369,345
TECHNOLOGY AND COMMUNICATION SUPPORT	\$ 1,007,204	\$ 982,455
		<u>\$ 8,587,962</u>

### Specific Services, Programs and Professional Development

SUPERVISION /TRANSPORTATION (90 MINUTES/WEEK)	\$ 50,672	\$ 50,672
ART/CULTURE/SUCCESS - CENTRAL DG	\$ 91,000	\$ 41,000
<sup>N</sup> DAY CARE SERVICES (incl 2 added grants)	\$ 3,311,167	\$ 1,754,847
ASSESSMENT/NETWORKS/TRAINING TEACHING	\$ 459,034	\$ 459,034
LOAN OF SERVICE (WQTA)	\$ 98,450	\$ 98,450
RECIT - INTEGRATION OF TECHNOLOGY	\$ 95,176	\$ 96,155
USE OF TECHNOLOGY FOR PEDAGOGIE	\$ 99,722	\$ 98,707
USE OF PROGRAMING FOR PEDAGOGIE	\$ 14,517	\$ 10,020
LEADERSHIPIN NUMERIC PEDAGOGIE	\$ 25,957	\$ 25,559
TECHNICAL SUPPORT FOR EQUIPMENT	\$ 144,269	\$ 135,569
GUIDANCE	\$ 504,169	\$ 491,054
PDIG GRANTS	\$ -	\$ -
INSPIRING SCHOOLS	\$ 379,179	\$ 374,531
A L'ÉCOLE, ON BOUGE AU CUBE! (Primary)	\$ 56,631	\$ 57,567
MINIMUM SERVICE (Primary Bon Pied - Primary)	\$ 1,896,654	\$ 2,034,950

## SUPPORT TO TEACHING AND LEARNING: SCHOOLS/SERVICES/PROGRAMS

SUPPORT PARENTS IN PRIMARY	\$ 33,562	\$ 36,483	
NUMERIC RESOURCES	\$ 76,327	\$ 79,526	
PEDAGOGICAL CONSULTANTS	\$ 487,069	\$ 488,046	
NEW HORIZONS NEW APPROACH - (Socio)	\$ 399,384	\$ 390,833	
COMMUNITY SPIRITUAL ANIMATION	\$ 92,059	\$ 91,421	
CPR SECONDARY III	\$ 6,352	\$ 6,075	
CLASSROOM READERS (K4-Primary Cyl I)	\$ 4,223	\$ 4,213	
EARLY INTERVENTION - PROFESSIONALS (Incl Transition)	\$ 325,645	\$ 355,343	
MANDATORY CONTENT (Sexuality)	\$ 70,696	\$ 70,814	
MILK PROGRAM <sup>P</sup>	\$ 36,000	\$ -	
FIRST NATION GRANT <sup>E</sup>	\$ -	\$ -	
VIOLENCE PREVENTION PROGRAM	\$ 45,424	\$ 44,618	
GUIDED SUPPORT - SECONDARY	\$ 134,275	\$ 169,520	
EARLY LITERACY - PRIMARY	\$ 460,226	\$ 475,324	
SUPPORT IN SUCCES FOR GIFTED STUDENTS	\$ 84,592	\$ 83,177	
VIBRANT, ANIMATED AND SAFE SCHOOL YARDS (PRIM)	\$ 85,684	\$ 141,743	
SECURITY TRANSPORTATION K4	\$ 43,387	\$ 51,240	
NUTRITION PROGRAM	\$ 204,986	\$ 250,887	
EXTRA CURRICULAR AT SECONDARY (Parascolaire)	\$ 794,882	\$ 1,179,627	
VITALITY SCHOOL	\$ 73,266	\$ 72,789	
SERVICE ACCUEIL <sup>E</sup>	\$ 100,000	\$ 100,000	
MINIMUM SERVICE (Accroche Toi Sec)	\$ 1,158,015	\$ 1,363,544	
CULTURAL PROGRAMS	\$ 15,790	\$ 15,790	
CULTURAL OUTINGS	\$ 288,662	\$ 283,506	
COMMUNITY LEARNING CENTRES (CLCs)	\$ 150,000	\$ 150,000	\$ 11,632,634
GST/PST REBATE	\$ (140,000)	\$ (40,000)	\$ 20,180,595
<b>NET BALANCE</b>			<b>\$ (43,974)</b>

Presentation change = <sup>P</sup>

Estimated amount = <sup>E</sup>

## CENTRAL ADMINISTRATION

### REVENUES

MEES, School Taxes, Fees, Other Participant	2021-2022			
MEES <sup>P</sup> Supplementary Grant (Adaptive)	\$	299,043		
MEES <sup>P</sup> Supporting Educational in Base	\$	395,978		
MEES <sup>P</sup> Supplementary Grant (Supporting and Small Regions)	\$	461,000		
MEES <sup>P</sup> Supporting Educational in Base	\$	2,006,786	\$	3,162,807
School Taxation	\$	1,606,129	\$	1,606,129
Fees (Transportation)	\$	5,000		
ECQ Funding	\$	176,000		
Other Participants (Includes Interest)	\$	291,000	\$	472,000
<b>Surplus</b>	\$	252,850		<b>\$ 5,240,935</b>

### EXPENSES

Committees	2020-2021	2021-2022	
COMMISSIONER' SALARIES	\$ 162,092	\$	167,388
COMMISSIONERS' TRAVEL AND PD	\$ 24,000	\$	24,000
ELECTIONS	\$ 150,000	\$	150,000
STUDENT PROTECTOR	\$ 16,000	\$	16,000
GOVERNING BOARDS (See support to teaching)	n/a		n/a
PARENT COMMITTEES	\$ 2,800	\$	2,800
S.E.A.C.	\$ 1,000	\$	1,000
Q.E.S.B.A.	\$ 68,800	\$	70,000
<b>Administratives Services</b>			<b>\$ 431,188</b>
GENERAL DIRECTORATE <sup>P</sup>	\$ 300,758	\$	304,976
Ca-Que DG Projects	\$ 94,000	\$	94,000
SECRETARY GENERAL	\$ 224,777	\$	211,237
ARCHIVES/RECORDS MANAGEMENT	\$ 56,203	\$	59,464
EDUCATIONAL ADMINISTRATION	\$ 455,541	\$	462,113
COMPLEMENTARY SERVICES ADMINISTRATION	\$ 189,652	\$	199,043
FINANCE ADMINISTRATION - General Accounting	\$ 521,963	\$	485,388
FINANCE - Taxation includes material & Ser. Costs	\$ 576,212	\$	532,811
PUCHASING COMPLIANCE	\$ 101,760	\$	104,887
HR ADMINISTRATION (incl payroll)/judicial/medical)	\$ 685,812	\$	689,631
BUILDING AND TECHNOLOGY ADMINISTRATION	\$ 436,657	\$	530,754
TRANSPORTATION ADMINISTRATION	\$ 199,035	\$	241,862
COMMUNICATION PUBLIC	\$ 74,129	\$	74,877
CENTRAL COPYING/PRINTING	\$ 50,000	\$	50,000
SALARY INSURANCE <sup>P</sup>	\$ -	\$	-
TRAVEL/MATERIAL/PPD <sup>P</sup>	\$ 73,000	\$	38,000
<b>Corporate Services</b>			<b>\$ 4,079,043</b>
DATA PROCESSING (Software/Consulting)	\$ 392,000	\$	492,000
FIBER-INTERNET/VIDEOCONFERENCING	\$ 179,397	\$	179,397
TELECOMMUNICATIONS/PA SYSTEMS	\$ 180,394	\$	180,394
POSTAGE	\$ 38,000	\$	38,000
CORPORATE SERVICES (Audit, Insurance,Fees)	\$ 190,500	\$	236,000
LEGAL NOTICES/TRANSLATION/CIRT	\$ 54,700	\$	30,900
GST/PST REBATE	\$ (55,437)	\$	(173,137)
<b>NET BALANCE</b>			<b>\$ (252,850)</b>

Presentation change = <sup>P</sup>

## BUILDINGS AND EQUIPMENT MAINTENANCE

### REVENUES

MEES, School Taxes, Fees, Other Participant	<b>2021-2022</b>		
MEES Operational Grant Base	\$	-	
MEES Supplementary Grant (Adaptive)	\$	-	
MEES Supporting Educational in Base	\$	81,000	
MEES Supplementary Grant (Supporting and Small Regions)	\$	207,810	
MEES Supporting Educational in Base	\$	619,034	
MEES Operational Grant	\$	120,265	\$ 1,028,109
School Taxation	\$	5,655,017	\$ 5,655,017
Surplus	\$	287,278	<u>\$ 6,683,126</u>

### EXPENSES

Central Services	2020-2021	2021-2022	
MAINTENANCE			
MOVABLES - MATERIALS/SERVICE FEES	\$ 39,000	\$ 39,000	
IMMOVABLES SALARIES AND BENEFITS	\$ 552,199	\$ 503,654	
SALARY INSURANCE	\$ -	\$ -	
IMMOVABLES TRAVEL	\$ 27,000	\$ 27,000	
IMMOVABLES MATERIALS AND SUPPLIES	\$ 315,000	\$ 315,000	
IMMOVABLES CONTRACTS	\$ 944,852	\$ 1,174,750	<u>\$ 2,059,404</u>
CARETAKING			
EMPLOYEES	\$ 2,032,822	\$ 1,940,655	
CONTRACTS	\$ 730,198	\$ 952,008	
TRAVEL	\$ 10,000	\$ 10,000	
SUPPLIES	\$ 155,000	\$ 155,000	
SERVICES: WASTE /GARBAGE/RECYCLING	\$ 123,000	\$ 123,000	<u>\$ 3,180,663</u>
ENERGY (NATURAL GAZ, OIL, & ELECTRICITY)			
BUILDING RENTALS	\$ 160,000	\$ 160,000	
BUILDING SECURITY	\$ 70,000	\$ 70,000	<u>\$ 2,055,000</u>
GST/PST REBATE	\$ (324,663)	\$ (324,663)	<u>\$ 6,970,404</u>
			<b>\$ (287,278)</b>

NET BALANCE

## TRANSPORTATION

### REVENUES

MEQ's Grant			<b>2021-2022</b>
Operational	\$	5,116,408	
Supplementary Grant	\$	137,275	\$ 5,253,683
<hr/>			
<b>School Taxes</b>			
School Taxation	\$	3,877,736	\$ 3,877,736
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<b>School Fees</b>			
Board/School Fees/Other Boards			\$ 18,000
			<u>\$ 9,149,419</u>
<hr/>			
<b>Surplus</b>			\$ -

### EXPENSES

Centralized Budget	2020-2021	<b>2021-2022</b>	
TRANSPORTATION CONTRACT - BUSES	\$ 7,749,487	\$ 8,081,370	
TRANSPORTATION CONTRACT - BERLINES	\$ 260,000	\$ 265,000	
MESURE 30760 (Environment)	\$ 132,000	\$ 127,000	
OTHER BOARDS (Days out of calendar, etc.)	\$ 15,000	\$ 17,000	
TAXES	\$ 1,218,664	\$ 1,271,133	
TRANSPORACTION (Non Taxable)	\$ 23,476	\$ 28,475	
S.T.O.	\$ 2,000	\$ 1,000	
PARENTS ALLOCATION (Non Taxable)	\$ 45,000	\$ 45,001	
GST/PST REBATE	\$ (658,221)	\$ (686,561)	
			<u>\$ 9,149,419</u>
<b>NET BALANCE</b>			<u><u>\$ 0</u></u>

## DEBT SERVICE AND DEPRECIATION

### REVENUES

	2021-2022			
MEES and Targeted Deferred Contributions	\$ 6,707,002			
Capital payments on Long Term Loan	\$ 6,707,002			
<b>Prior 2008</b>				
Portion of Loan Payment	\$ (1,732,343)			
Portion of Depreciation	\$ 1,417,158	\$ (315,185)		
<b>2008 Forward</b>				
Portion of Loan Payment	\$ (4,974,659)			
Portion of Depreciation Funded (%)	\$ 4,108,305	\$ (866,354)		
Targeted Deferred Revenues Contributions	\$ 150,000	\$ (1,031,539)		
Interest on Debt Loans Funded MEQ	\$ 2,627,480	\$ 2,627,480		
Interest on Short Term Operations	\$ 106,341	\$ 106,341	\$ 8,409,284	
Depreciation - from Surplus	\$ 443,776			

### EXPENSES

	2021-2022			
Interest Costs				
Interest on Long Term Loan	\$ 2,627,480			
Interest on Short Term Operations <sup>E</sup>	\$ 106,341	\$ 2,733,821		

### DEPRECIATION

	2020-2021	0		
Land and Buildings				
Land Improvement	\$ 272,669	\$ 275,551		
Buildings - Prior to June 2008	\$ 1,288,394	\$ 1,288,400		
Buildings - acquired after June 2008	\$ 536,132	\$ 753,098		
Building Renovations/Transformation	\$ 1,706,140	\$ 1,739,433		
Equipment				
FTE	\$ 265,793	\$ 258,919		
Library and documents (10 years)	\$ 126,904	\$ 87,789		
Vehicle/Trailer	\$ 17,592	\$ 14,975		
Textbooks (5 years)	\$ 49,436	\$ 36,313		
Specialized Equipment (Education)	\$ 81,808	\$ 84,983		
Multimedia/Technology	\$ 935,391	\$ 1,317,068		
Other Equipment	\$ 68,179	\$ 70,572		
Fiber Network Owned	\$ 148,227	\$ 138,910		
Fiber Right of Way < 2008	\$ 9,313			
Depreciation of Trustee Fee on L-T Debts	\$ 53,368	\$ 53,228	\$ 6,119,239	\$ 8,853,060
NET BALANCE				\$ (443,776)

## CAPITAL ALLOCATIONS

MEES ALLOCATIONS		2021-2022	
Capital Moveables (Technology and FTE)		\$	1,767,813
Capital Immoveables		\$	11,184,007
			\$ 12,951,820
CAPITAL ACQUISITIONS		2020-2021	2021-2022
Moveables			
F.T.E. - Generated by Youth Sector <sup>P</sup>	\$	380,438	\$ 446,968
F.T.E. - Adult/Voc Sectors	\$	175,773	\$ 139,804
F.T.E. - Daycare	\$	34,794	\$ 34,794
NTIC/Numeric Technology & Resources	\$	1,071,086	\$ 515,350
F.T.E. and Technology Complementary Services	\$	82,382	\$ 80,179
Corporate Technology	\$	194,015	\$ 221,626
Infrastructure Efficiencies/Development/Security	\$	560,728	\$ 241,442
Programming & Robotics	\$	113,961	\$ 43,088
Numeric Technology for FP	\$	53,246	\$ 44,562
			\$ 1,767,813
Immoveables			
Construction Extension or Additional School Project	\$	1,271,672	\$ 5,000,000
Land Project	\$	414,280	\$ 641,114
Building Mechanical Project	\$	621,421	\$ 175,000
Building Interior Project	\$	8,706,535	\$ 3,088,844
Building Structural Project	\$	2,320,293	\$ 2,279,049
Resorption du Deficit	\$	937,021	N/A <sup>1</sup>
Accessibility to Handicaps	\$	670,640	N/A <sup>1</sup>
			\$ 11,184,007
<b>New Projected Acquisitions Funded</b>			\$ 12,951,820

Library books are presented in section

'Support to Teaching and Learning'

1

Presentation change = <sup>P</sup>